

TOWN OF NORTH ANDOVER, MASSACHUSETTS  
OFFICE OF  
TOWN ACCOUNTANT  
120 MAIN STREET, 01845



Lyne M Savage  
Budget Director / Town Accountant

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**MEMORANDUM**

To: Mark Rees, Town Manager  
From: Lyne M Savage, Budget Director/Town Accountant *LMS*  
Subject: **Budget Status Reports FY 2011**  
Date: April 22, 2011

Enclosed please find the budget status reports for revenue and expenses for the period ending March 31, 2011. The updated reports on the fund balances for all Special Revenue and Capital Projects are also attached for your review along with the cash balance report from the Treasures office with notes reflecting any reconciling items. If you have any comments or concerns, please do not hesitate to contact me.

**General Fund**

**Revenue:**

- Property Tax Revenue collections are at 73.5% which is still running slightly below this same time last year.
- The motor vehicle excise is running at 87.3% collected, which is 15% above this same time last year. Based on my projections we should meet budget. I will keep you posted if my projections changes.
- Ambulance Service collections are at 79.4% which are running 12% over this same time last year. At this collection rate we should have no problem making budget for this line item.
- Building Inspection collection rate is running above this same time last year by 11%. At this rate we will have no problem meeting budget in this line item.

- Interest Income through nine months of collections exceeds the budget line item by \$8,000. Based on projections we will end the year with a surplus in this line item.
- When Motor Vehicle Excise Tax is factored out of the local receipts. Local Receipts net of motor vehicle excise tax is at 78% of budget.
- Some of the revenues are running below the target percentage of 75%. In aggregate total revenues are at 74.8% which is in line with collections through this same time last year which was 74.6%. At this point in the fiscal year we should meet our budget or end the year with a slight surplus.

**Expenses:**

- All departmental budgets are running either below or slightly above the 75% target percentage at this point in the fiscal year but are okay due to normal operations with the exception of the Snow and Ice budget which as of March 31, 2011 has a budget deficit of (\$ 552,439.98). Because of the proactive steps we have taken in the prior months we have been to cover this deficit with reserves set aside from each department and will not have to appropriate any funds out of the FY12 budget to cover this. All adjustments are being addresses at the May 2011 Annual Town Meeting.

**Enterprise Funds:**

**Water/Sewer:**

- Currently the water revenues are at 79.7% collected which are up 9.2% from this same time last year. The expenditures are at 60.7% which is in line with last year. Based on my projections through June 30, 2011 I am anticipating the water fund will end with a small surplus.
- Sewer revenue collections are at 71.5% which is down 7% from this same time last year with expenditures running at 62.3% which is in line with last year. Based on my projections through June 30, 2011 I am anticipating a small decrease in the fund balance of approximately \$78,000. I will continue to monitor the funds on a frequent basis and advice you of any additional changes or issues that arise.

**Stevens Estate:**

- The Stevens Estate continues to show a small deficit on a monthly basis. As stated last month I had indicated that the projection where showing that the Estate would end the year with a \$20,000 deficit. As of this report the deficit is still at \$20,000 and will be addressed at the May 2011 Annual town Meeting. I will continue to monitor the monthly reports provided by the Stevens Estate and update you as needed.

I hope the above information is helpful, and if you have any question or concerns, please do not hesitate to contact me.

**TOWN OF NORTH ANDOVER - GENERAL FUND REVENUES  
FOR PERIOD ENDING 03/01/11 THROUGH 03/31/11**

Fiscal Year: 2010-2011

FY11 MTD  
03/01/11 - 03/31/11

FY11 Year To Date  
07/01/10 - 03/31/11

FY10 Year To Date  
07/01/09 - 03/31/10

**REVENUES**

**PROPERTY TAXES**

Personal Property Tax (+)	\$1,118.16	\$1,699,290.19	\$2,101,981.17	\$402,690.98	\$1,512,212.01	79.1%
Real Estate Tax (+)	\$375,820.60	\$41,119,450.45	\$56,472,742.92	\$15,353,292.47	\$40,744,289.92	74.3%
Roll Back Tax (+)	\$1,707.49	\$1,707.49	\$0.00	(\$1,707.49)	(\$ 0.00)	0.0%
Tax Title (+)	\$11,448.98	\$183,509.09	\$0.00	(\$183,509.09)	(\$240,629.96)	0.0%
Deferred Property Taxes (+)	\$0.00	\$35,937.19	\$0.00	(\$35,937.19)	(\$ 0.00)	0.0%
<b>Sub-total : PROPERTY TAXES</b>	<b>\$390,095.23</b>	<b>\$43,039,894.41</b>	<b>\$58,574,724.09</b>	<b>\$15,534,829.68</b>	<b>\$42,497,131.89</b>	<b>74.9%</b>

**LOCAL RECEIPTS**

Motor Vehicle Excise (+)	\$1,024,159.46	\$3,054,979.55	\$3,500,000.00	\$445,020.45	\$2,820,938.03	72.3%
Jet Fuel (+)	\$0.00	\$10,925.47	\$22,000.00	\$11,074.53	\$14,952.21	59.8%
Hotel Occupancy Excise Tax (+)	\$0.00	\$248.80	\$184.00	(\$64.80)	(\$ 0.00)	0.0%
Penalties/Interest Prop Tax (+)	\$14,547.51	\$79,483.52	\$180,000.00	\$100,516.48	\$145,013.99	117.9%
Penalties/Interest Motor Veh (+)	\$2,005.80	\$16,891.63	\$22,000.00	\$5,108.37	\$15,714.17	56.1%
Penalties/Interest Tax Title (+)	\$2,723.58	\$35,827.06	\$35,000.00	(\$827.06)	(\$28012.69)	20.3%
Over/Under (+)	\$19.99	\$272.76	\$152.00	(\$120.76)	(\$ 99.36)	0.0%
Lien Certificate (+)	\$1,885.00	\$32,730.00	\$36,000.00	\$3,270.00	\$27,760.00	102.8%
Treasuries Demand Fee (+)	\$20,249.50	\$65,344.08	\$77,000.00	\$11,655.92	\$21,914.17	91.3%
Payment in Lieu of Taxes (+)	\$30,966.56	\$30,966.56	\$27,000.00	(\$3,966.56)	(\$27,242.54)	93.9%
Wheelabrator Annual Payment (+)	\$22,860.00	\$203,614.00	\$275,319.00	\$71,705.00	\$203,476.00	74.8%
Wheelabrator Host Fee (+)	\$115,567.57	\$1,072,373.61	\$1,452,440.00	\$380,066.39	\$1,060,548.03	73.1%
Ambulance Services (+)	\$69,816.60	\$627,003.23	\$790,000.00	\$162,996.77	\$605,754.49	66.6%
Dog Fees (+)	\$2,940.00	\$42,815.00	\$44,000.00	\$1,185.00	\$38,680.00	86.0%
Town Clerk Fees (+)	\$1,776.00	\$17,733.95	\$23,000.00	\$5,266.05	\$14,419.65	75.9%
Extended Polling Hours (+)	\$0.00	\$4,176.00	\$4,176.00	\$0.00	\$3996.00	105.2%
Cable Fees (+)	\$5,059.00	\$5,059.00	\$5,000.00	(\$59.00)	(\$5014.00)	125.4%
Clerk Violation Fees (+)	\$200.00	\$1,600.00	\$3,000.00	\$1,400.00	\$2,460.00	49.2%
Passports (+)	\$1,950.00	\$13,800.00	\$19,000.00	\$5,200.00	\$14,036.00	58.5%
Clerk Application Fees (+)	\$0.00	\$1,000.00	\$1,000.00	\$0.00	\$800.00	160.0%
Conservation Fees (+)	\$273.80	\$732.40	\$300.00	(\$432.40)	(\$207.60)	305.3%
Planning Board Fees (+)	\$129.20	\$16,223.60	\$20,000.00	\$3,776.40	\$12,565.38	59.8%
Police Fees (+)	\$903.00	\$2,608.00	\$3,000.00	\$392.00	\$1894.00	75.8%
Building Inspection Fees (+)	\$23,601.41	\$456,768.08	\$595,000.00	\$138,231.92	\$414,091.45	65.7%
Plumbing Inspection Fees (+)	\$5,760.28	\$47,259.60	\$51,000.00	\$3,740.40	\$38,607.31	60.3%
Electrical Inspection Fees (+)	\$8,820.00	\$69,578.24	\$71,000.00	\$1,421.76	\$51,854.50	70.9%
Weights and Measurers (+)	\$252.00	\$3,006.00	\$2,700.00	(\$306.00)	(\$2702.00)	62.8%
Recycling Fees (+)	\$7,875.43	\$58,224.82	\$26,727.00	(\$31,497.82)	(\$ 3,659.85)	7.6%

**TOWN OF NORTH ANDOVER - GENERAL FUND REVENUES  
FOR PERIOD ENDING 03/01/11 THROUGH 03/31/11**

Fiscal Year: 2010-2011

FY11 MTD  
03/01/11 - 03/31/11

FY11 Year To Date  
07/01/10 - 03/31/11

Budget

Budget Balance  
07/01/09 - 03/31/10

**REVENUES**

School Medicaid Reimbursement (+)	\$29,751.52	\$56,460.43	\$110,000.00	\$53,539.57	\$150,952.54	75.5%
School Misc (+)	\$0.00	\$3,180.00	\$0.00	(\$3,180.00)	(\$1,580.24)	0.0%
Library Fines (+)	\$1,008.32	\$6,416.34	\$16,000.00	\$9,583.66	\$12,015.85	85.8%
Bathing Beach Receipts (+)	\$0.00	\$14,589.00	\$32,000.00	\$17,411.00	\$15,053.00	51.3%
Rental Income (Thrifty Shop, Credit)	\$955.00	\$8,475.00	\$11,545.00	\$3,070.00	\$8,740.00	77.9%
Cell Tower Lease (+)	\$5,807.34	\$59,327.85	\$82,500.00	\$23,172.15	\$57,599.86	56.9%
Assessors Receipts (+)	\$115.00	\$1,055.00	\$1,755.00	\$700.00	\$1,068.09	53.4%
Misc Departmental Receipts (+)	\$131.13	\$6,285.95	\$4,735.00	(\$1,550.95)	(\$4,092.30)	0.0%
Board of Appeals Receipts (+)	\$150.00	\$2,838.69	\$2,900.00	\$61.31	\$2,200.00	37.9%
Police 10% Admin Fee (+)	\$3,895.80	\$36,283.40	\$35,000.00	(\$1,283.40)	(\$23,424.25)	39.7%
Fire Alarm Box Permit Fee (+)	\$5,000.00	\$18,200.00	\$21,400.00	\$3,200.00	\$16,600.00	77.6%
Veterans Benefits (Boxford) (+)	\$0.00	\$0.00	\$11,000.00	\$11,000.00	\$11,639.45	90.2%
Liquor Licenses (+)	\$0.00	\$89,100.00	\$90,950.00	\$1,850.00	\$90,700.00	104.1%
Other Alcohol Licenses (+)	\$0.00	\$0.00	\$225.00	\$225.00	\$ 75.00	1.9%
Food Licenses (+)	\$0.00	\$3,225.00	\$3,675.00	\$450.00	\$3,600.00	95.4%
Misc Licenses (+)	\$0.00	\$9,800.00	\$9,375.00	(\$425.00)	(\$9375.00)	102.7%
License to Carry Firearms (+)	\$0.00	\$2,137.50	\$2,000.00	(\$137.50)	(\$1262.50)	42.1%
Fire Permits (+)	\$2,135.00	\$29,252.50	\$41,000.00	\$11,747.50	\$28,378.00	70.9%
Gas Permits (+)	\$1,008.50	\$8,966.00	\$17,000.00	\$8,034.00	\$12,853.50	80.3%
Fishing and Boating Licenses (+)	\$0.00	\$1,055.00	\$5,675.00	\$4,620.00	\$1,480.00	37.9%
Burial Permits (+)	\$350.00	\$3,600.00	\$3,100.00	(\$500.00)	(\$ 0.00)	0.0%
Health Dept Fees (+)	\$915.00	\$41,117.60	\$57,000.00	\$15,882.40	\$48,271.20	100.4%
Parking Fines (+)	\$1,526.00	\$10,722.40	\$14,250.00	\$3,527.60	\$10,800.00	56.8%
Court Fines (+)	\$5,110.00	\$63,040.00	\$85,150.00	\$22,110.00	\$68,827.50	60.4%
False Alarm Fines (+)	\$0.00	\$25.00	\$4,600.00	\$4,575.00	\$4,050.00	57.9%
Interest Income (+)	\$30,342.24	\$275,175.88	\$267,000.00	(\$8,175.88)	(\$295,543.87)	62.9%
<b>Sub-total : LOCAL RECEIPTS</b>	<b>\$1,452,542.54</b>	<b>\$6,721,573.50</b>	<b>\$8,215,833.00</b>	<b>\$1,494,259.50</b>	<b>\$6,456,595.57</b>	<b>70.5%</b>
<b>MISC NON RECURRING</b>						
Misc Non Recurring - Intergovernmental	\$392.52	\$6,792.75	\$1,472.00	(\$5,320.75)	(\$69,298.03)	122.9%
Misc Non Recurring - Hopkinton Bill	\$0.00	\$10,274.13	\$50,000.00	\$39,725.87	\$30,695.71	58.2%
Misc Non Recurring - Departmental	\$0.00	\$17,395.07	\$14,726.00	(\$2,669.07)	(\$17,268.42)	100.3%
Misc Non Recurring - Medicare Part D	\$0.00	\$77,991.27	\$107,478.00	\$29,486.73	\$86,452.70	127.8%
<b>Sub-total : MISC NON RECURRING</b>	<b>\$392.52</b>	<b>\$112,453.22</b>	<b>\$173,676.00</b>	<b>\$61,222.78</b>	<b>\$203,714.86</b>	<b>105.0%</b>
<b>STATE AID</b>						
Exemption: Vets, Blind & Surviving Spouse	\$0.00	\$17,570.00	\$76,087.00	\$58,517.00	\$76,087.00	95.5%

**TOWN OF NORTH ANDOVER - GENERAL FUND REVENUES  
FOR PERIOD ENDING 03/01/11 THROUGH 03/31/11**

Fiscal Year: 2010-2011

FY10 Year To Date  
07/01/09 - 03/31/10

FY11 MTD  
03/01/11 - 03/31/11

FY11 Year To Date  
07/01/10 - 03/31/11

Budget  
Budget Balance

	FY11 MTD 03/01/11 - 03/31/11	FY11 Year To Date 07/01/10 - 03/31/11	Budget	Budget Balance	FY10 Year To Date 07/01/09 - 03/31/10	
<b>REVENUES</b>						
State Owned Land (+)	\$0.00	\$186,373.00	\$186,373.00	\$0.00	\$173,232.00	100.0%
Police Career Incentive (+)	\$0.00	\$0.00	\$16,757.00	\$16,757.00	\$33,912.00	100.6%
Veterans Benefits (+)	\$0.00	\$126,716.00	\$176,367.00	\$49,651.00	\$59,978.00	49.4%
Unrestricted General Government Aid	\$433,351.00	\$1,300,052.00	\$1,733,403.00	\$433,351.00	\$1,354,221.00	75.0%
Chapter 70 (+)	\$1,523,009.00	\$4,569,026.00	\$6,092,035.00	\$1,523,009.00	\$4,080,702.00	75.0%
Charter Tuition Assessment Reimb	\$2,496.00	\$4,984.00	\$7,692.00	\$2,708.00	\$14,883.00	51.3%
School Building Assistance (+)	\$0.00	\$412,131.00	\$412,131.00	\$0.00	\$412,131.00	100.0%
<b>Sub-total : STATE AID</b>	<b>\$1,958,856.00</b>	<b>\$6,616,852.00</b>	<b>\$8,700,845.00</b>	<b>\$2,083,993.00</b>	<b>\$6,205,146.00</b>	<b>76.6%</b>
<b>MISCELLANEOUS REVENUE</b>						
Bond Premium (+)	\$134,731.33	\$134,731.33	\$0.00	(\$134,731.33)	(\$ 10,416.92)	0.0%
<b>Sub-total : MISCELLANEOUS REVENUE</b>	<b>\$134,731.33</b>	<b>\$134,731.33</b>	<b>\$0.00</b>	<b>(\$134,731.33)</b>	<b>(\$ 10,416.92)</b>	<b>0.0%</b>
<b>TRANSFER/OTHER REVENUE</b>						
<b>SOURCES</b>						
Transfer from Sewer (+)	\$35,180.08	\$316,620.72	\$422,161.00	\$105,540.28	\$287,837.28	75.0%
Transfer from Water (+)	\$54,833.33	\$493,499.97	\$658,016.00	\$164,516.03	\$467,784.00	75.0%
Transfer from Stevens Estate (+)	\$3,871.67	\$34,845.03	\$46,460.00	\$11,614.97	\$34,845.03	75.0%
Transfer from Special Revenue (+)	\$0.00	\$65,913.64	\$64,635.00	(\$1,278.64)	(\$65,458.25)	101.3%
Transfer from Capital (+)	\$11,228.96	\$17,622.47	\$0.00	(\$17,622.47)	(\$ 0.00)	0.0%
Transfer from - GLSD (+)	\$0.00	\$0.00	\$131,245.00	\$131,245.00	\$ 0.00	0.0%
<b>Sub-total : TRANSFER/OTHER</b>	<b>\$105,114.04</b>	<b>\$928,501.83</b>	<b>\$1,322,517.00</b>	<b>\$394,015.17</b>	<b>\$855,924.56</b>	<b>68.7%</b>
<b>REVENUE SOURCES</b>						
<b>Total : REVENUES</b>	<b>\$4,041,731.66</b>	<b>\$57,554,006.29</b>	<b>\$76,987,595.09</b>	<b>\$19,433,588.80</b>	<b>\$56,228,929.80</b>	<b>74.6%</b>
<b>NET ADDITION DEFICIT</b>	<b>\$4,041,731.66</b>	<b>\$57,554,006.29</b>	<b>\$76,987,595.09</b>	<b>\$19,433,588.80</b>	<b>\$56,228,929.80</b>	<b>74.6%</b>

**TOWN OF NORTH ANDOVER - GENERAL FUND EXPENDITURES  
FOR PERIOD ENDING 03/01/11 THROUGH 03/31/11**

Fiscal Year: 2010-2011

FY11 MTD 03/01/11 - 03/31/11      FY11 Year To Date 07/01/10 - 03/31/11

FY10 Year To Date 07/01/09 - 03/31/10

**EXPENSES**

**GENERAL GOVERNMENT**

	FY11 MTD	FY11 Year To Date	Budget	Budget Balance			
Town Moderator (+)	\$0.00	\$300.00	\$825.00	\$525.00	36.4%	\$ 64.00	7.8%
Town Manager (+)	\$20,625.83	\$192,640.07	\$291,204.00	\$98,563.93	66.2%	\$190,251.10	77.0%
Finance Committee (+)	\$0.00	\$406.00	\$795.00	\$389.00	51.1%	\$203911.18	71.3%
Assistant Town Manager (+)	\$7,278.90	\$68,918.73	\$77,748.00	\$8,829.27	88.6%	\$74,733.82	74.1%
Human Resources (+)	\$0.00	\$0.00	\$20,617.00	\$20,617.00	0.0%	\$ 0.00	0.0%
Town Accountant (+)	\$16,052.16	\$142,098.71	\$211,637.00	\$69,538.29	67.1%	\$ 566.00	72.6%
Assessors (+)	\$19,087.23	\$161,948.72	\$303,236.00	\$141,287.28	53.4%	\$208,747.00	66.4%
Treasurer/Collector (+)	\$23,170.38	\$204,021.98	\$310,151.00	\$106,129.02	65.8%	\$193,534.42	62.4%
Legal (+)	\$15,402.41	\$94,332.24	\$225,000.00	\$130,667.76	41.9%	\$144,952.09	65.5%
Town Clerk (+)	\$20,962.37	\$201,658.25	\$346,820.00	\$145,161.75	58.1%	\$189,116.09	63.4%
Community Development (+)	\$14,357.61	\$141,271.40	\$198,630.00	\$57,358.60	71.1%	\$143,986.68	69.0%
Planning (+)	\$6,730.41	\$66,084.02	\$112,086.00	\$46,001.98	59.0%	\$81,623.73	70.8%
Conservation (+)	\$6,595.63	\$58,975.96	\$83,005.00	\$24,029.04	71.1%	\$60,091.91	67.3%
Board of Appeals (+)	\$2,274.00	\$21,739.37	\$31,015.00	\$9,275.63	70.1%	\$13,799.19	61.4%
<b>Sub-total : GENERAL GOVERNMENT</b>	<b>\$152,536.93</b>	<b>\$1,354,395.45</b>	<b>\$2,212,769.00</b>	<b>\$858,373.55</b>	<b>61.2%</b>	<b>\$1,505,377.21</b>	<b>67.9%</b>

**PUBLIC SAFETY**

Police (+)	\$312,549.48	\$3,115,404.65	\$4,286,662.00	\$1,171,257.35	72.7%	\$3,176,463.06	72.9%
Fire (+)	\$293,829.90	\$3,065,199.96	\$4,373,400.00	\$1,308,200.04	70.1%	\$3,141,752.66	71.4%
Inspection Services (+)	\$18,609.53	\$176,919.91	\$242,101.74	\$65,181.83	73.1%	\$183,577.91	71.1%
Emergency Management (+)	\$1,568.76	\$7,783.66	\$21,237.00	\$13,453.34	36.7%	\$ 8,217.03	39.6%
<b>Sub-total : PUBLIC SAFETY</b>	<b>\$626,557.67</b>	<b>\$6,365,308.18</b>	<b>\$8,923,400.74</b>	<b>\$2,558,092.56</b>	<b>71.3%</b>	<b>\$6,510,010.66</b>	<b>72.0%</b>

**EDUCATION**

Systemwide (+)	\$211,583.91	\$2,589,115.43	\$3,384,296.95	\$795,181.52	76.5%	\$2,633,052.06	68.2%
High School (+)	\$612,759.91	\$5,310,698.43	\$8,340,649.37	\$3,029,950.94	63.7%	\$ 802,694.08	72.0%
Central Office (+)	\$65,717.38	\$822,427.68	\$1,180,012.77	\$357,585.09	69.7%	\$5,299,757.53	66.0%
Middle School (+)	\$462,218.58	\$3,808,370.40	\$6,229,771.90	\$2,421,401.50	61.1%	\$3,740,090.02	62.8%
Atkinson School (+)	\$178,218.93	\$1,383,649.63	\$2,175,042.12	\$791,392.49	63.6%	\$1,347,574.44	62.8%
Franklin School (+)	\$299,556.01	\$2,344,719.21	\$3,833,702.63	\$1,488,983.42	61.2%	\$2,267,636.29	61.3%
Kittridge School (+)	\$126,617.61	\$1,033,860.02	\$1,654,596.02	\$620,736.00	62.5%	\$1,000,833.58	63.5%
Thomson School (+)	\$145,773.53	\$1,172,588.68	\$1,811,295.01	\$638,706.33	64.7%	\$1,224,554.79	64.4%
Sargent School (+)	\$244,806.35	\$2,049,592.84	\$3,288,309.19	\$1,238,716.35	62.3%	\$1,984,827.00	62.8%
All Elementary (+)	\$7,330.86	\$126,450.85	\$268,472.74	\$142,021.89	47.1%	\$336,218.53	116.8%
Out of District (+)	\$361,296.18	\$2,810,500.18	\$4,818,372.28	\$2,007,872.10	58.3%	\$2,675,043.88	55.9%
Bradstreet (+)	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	0.0%	\$ 11.29	100.0%
<b>Sub-total : EDUCATION</b>	<b>\$2,715,879.25</b>	<b>\$23,451,973.35</b>	<b>\$36,984,520.98</b>	<b>\$13,532,547.63</b>	<b>63.4%</b>	<b>\$23,312,293.49</b>	<b>63.8%</b>

**TOWN OF NORTH ANDOVER - GENERAL FUND EXPENDITURES**

**FOR PERIOD ENDING 03/01/11 THROUGH 03/31/11**

Fiscal Year: 2010-2011

FY11 MTD 03/01/11 - 03/31/11      FY11 Year To Date 07/01/10 - 03/31/11

Budget      Budget Balance

FY10 Year To Date  
07/01/09 - 03/31/10

**EXPENSES**

**PUBLIC WORKS**

Administration (+)	\$26,548.03	\$238,920.83	\$363,578.00	\$124,657.17	\$273,783.61	74.2%
Solid Waste (Trash) Collections (+)	\$86,489.85	\$789,267.51	\$1,294,425.00	\$505,157.49	\$515,147.29	60.9%
Streets and Sidewalks (+)	\$41,194.13	\$492,598.58	\$743,600.00	\$251,001.42	\$795,032.84	65.7%
Structures and Grounds (+)	\$57,294.73	\$356,128.91	\$493,837.00	\$137,708.09	\$355,441.25	70.2%
Fleet Maintenance (+)	\$60,786.87	\$141,649.66	\$274,776.00	\$133,126.34	\$121,686.69	48.1%
Snow and Ice (+)	\$228,413.75	\$1,292,525.98	\$740,086.00	(\$552,439.98)	(\$946,016.54)	135.1%
<b>Sub-total : PUBLIC WORKS</b>	<b>\$500,727.36</b>	<b>\$3,311,091.47</b>	<b>\$3,910,302.00</b>	<b>\$599,210.53</b>	<b>\$3,007,108.22</b>	<b>77.4%</b>

**HEALTH AND HUMAN SERVICES**

Health (+)	\$15,236.46	\$140,871.49	\$191,953.00	\$51,081.51	\$145,391.61	74.0%
Youth Services (+)	\$16,195.42	\$169,833.63	\$245,156.00	\$75,322.37	\$183,194.39	74.0%
Veterans Services (+)	\$24,553.42	\$189,416.33	\$259,464.00	\$70,047.67	\$187,848.45	74.3%
Elder Services (+)	\$20,343.90	\$175,925.76	\$245,578.48	\$69,652.72	\$173,272.66	70.5%
<b>Sub-total : HEALTH AND HUMAN SERVICES</b>	<b>\$76,329.20</b>	<b>\$676,047.21</b>	<b>\$942,151.48</b>	<b>\$266,104.27</b>	<b>\$689,707.11</b>	<b>73.2%</b>

**CULTURE AND RECREATION**

Library (+)	\$57,359.89	\$606,519.32	\$827,510.40	\$220,991.08	\$625,632.58	77.3%
<b>Sub-total : CULTURE AND RECREATION</b>	<b>\$57,359.89</b>	<b>\$606,519.32</b>	<b>\$827,510.40</b>	<b>\$220,991.08</b>	<b>\$625,632.58</b>	<b>77.3%</b>

**SUPPORT SERVICES**

Auditing (+)	\$0.00	\$51,000.00	\$51,000.00	\$0.00	\$55,500.00	96.5%
Purchasing (+)	\$450.00	\$455.36	\$62,900.00	\$62,444.64	\$31,504.20	81.2%
Facilities (+)	\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$ 0.00	0.0%
Information Technology (+)	\$35,111.35	\$531,457.58	\$859,292.55	\$327,834.97	\$211,692.55	59.1%
<b>Sub-total : SUPPORT SERVICES</b>	<b>\$35,561.35</b>	<b>\$582,912.94</b>	<b>\$993,192.55</b>	<b>\$410,279.61</b>	<b>\$298,696.75</b>	<b>65.7%</b>

**DEBT SERVICE**

Excluded - Principal - LT (+)	\$0.00	\$1,329,856.00	\$2,529,856.00	\$1,200,000.00	\$1,299,856.00	52.0%
Excluded - Interest - LT (+)	\$0.00	\$550,794.00	\$638,712.75	\$87,918.75	\$611,645.21	82.8%
Included - Principal - LT (+)	\$124,443.00	\$2,692,913.00	\$3,044,824.92	\$351,911.92	\$2,340,644.01	81.3%
Included - Interest - LT (+)	\$21,222.85	\$637,584.82	\$699,265.68	\$61,680.86	\$490,421.72	92.7%
<b>Sub-total : DEBT SERVICE</b>	<b>\$145,665.85</b>	<b>\$5,211,147.82</b>	<b>\$6,912,659.35</b>	<b>\$1,701,511.53</b>	<b>\$4,742,566.94</b>	<b>71.3%</b>

**EMPLOYEE BENEFITS**

Retirement Assessment (+)	\$0.00	\$2,803,784.80	\$2,803,784.80	\$0.00	\$2,596,530.32	100.0%
Unemployment (+)	\$10,955.78	\$142,815.21	\$200,000.00	\$57,184.79	\$111,909.09	60.0%
Group Insurance (+)	\$699,747.25	\$6,297,725.25	\$8,396,966.93	\$2,099,241.68	\$5,135,645.25	77.0%





**TOWN OF NORTH ANDOVER - SEWER ENTERPRISE FUND  
OPERATING STATEMENT WITH BUDGET FOR PERIOD 03/01/11 THROUGH 03/31/11**

Fiscal Year: 2010-2011	FY11 MTD 03/01/11 - 03/31/11	FY11 Year To Date 07/01/10 - 03/31/11	Budget	Budget Balance	FY10 Year To Date 07/01/09 - 03/31/10
<b>REVENUE</b>					
Interest/Penalties (+)	\$1,501.30	\$17,160.73	\$21,000.00	\$3,839.27	\$15,832.24
User Charges (+)	\$487,610.87	\$3,344,097.13	\$4,637,171.00	\$1,293,073.87	\$3,119,847.03
Sewer Hookups (+)	\$1,557.00	\$42,811.00	\$100,000.00	\$57,189.00	\$82,723.00
Other Fees (+)	\$14,745.31	\$217,307.08	\$326,000.00	\$108,692.92	\$242,603.23
Rental Income (+)	\$0.00	\$5,760.00	\$0.00	(\$5,760.00)	(\$5,280.00)
Misc, Departmental Revenue (+)	\$0.00	\$7,180.00	\$0.00	(\$7,180.00)	(\$95,364.21)
Interest Income (+)	\$722.82	\$3,537.30	\$3,000.00	(\$537.30)	(\$2708.87)
Bond Premium (+)	\$ 0.00	\$ 0.00	\$ 0.00	(\$ 0.00)	(\$39883.31)
<b>Sub-total : REVENUE</b>	<b>\$506,137.30</b>	<b>\$3,637,853.24</b>	<b>\$5,087,171.00</b>	<b>\$1,449,317.76</b>	<b>\$3,604,241.89</b>
<b>Total : REVENUES</b>	<b>\$506,137.30</b>	<b>\$3,637,853.24</b>	<b>\$5,087,171.00</b>	<b>\$1,449,317.76</b>	<b>\$3,604,241.89</b>
<b>EXPENSES</b>					
<b>SALARIES</b>					
Salaries (-)	\$45,680.81	\$421,033.36	\$560,473.00	\$139,439.64	\$318,051.88
<b>Sub-total : SALARIES</b>	<b>(\$45,680.81)</b>	<b>(\$421,033.36)</b>	<b>(\$560,473.00)</b>	<b>(\$139,439.64)</b>	<b>(\$318,051.88)</b>
<b>EXPENDITURES</b>					
Expenses (-)	\$22,770.32	\$164,793.42	\$300,200.00	\$135,406.58	\$150,461.83
Legal Settlements (-)	\$0.00	\$56,000.00	\$0.00	\$0.00	\$56,000.00
Sewer Assessments (-)	\$0.00	\$1,022,841.40	\$1,642,900.00	\$620,058.60	\$983,283.02
Prior Year Encumbrances (-)	\$0.00	\$1,092.64	\$0.00	(\$1,092.64)	(\$6,533.72)
<b>Sub-total : EXPENDITURES</b>	<b>(\$22,770.32)</b>	<b>(\$1,244,727.46)</b>	<b>(\$1,999,100.00)</b>	<b>(\$754,372.54)</b>	<b>(\$1,196,278.57)</b>
<b>DEBT SERVICE</b>					
Long Term Principal (-)	\$170,557.00	\$427,346.82	\$1,227,951.11	\$800,604.29	\$404,552.81
MWPAT Principal (-)	\$0.00	\$357,327.29	\$357,327.29	\$0.00	\$348,523.55
Long Term Interest (-)	\$72,386.53	\$299,825.28	\$406,497.36	\$106,672.08	\$347,828.75
MWPAT Interest (-)	\$0.00	\$79,307.35	\$76,307.35	(\$3,000.00)	(\$86,142.38)
<b>Sub-total : DEBT SERVICE</b>	<b>(\$242,943.53)</b>	<b>(\$1,163,806.74)</b>	<b>(\$2,068,083.11)</b>	<b>(\$904,276.37)</b>	<b>(\$1,187,047.49)</b>
<b>INTERFUND TRANSFERS</b>					
Transfer to General Fund - Indirect	\$35,180.08	\$316,620.72	\$422,161.00	\$105,540.28	\$287,837.28
<b>Sub-total : INTERFUND TRANSFERS</b>	<b>(\$35,180.08)</b>	<b>(\$316,620.72)</b>	<b>(\$422,161.00)</b>	<b>(\$105,540.28)</b>	<b>(\$287,837.28)</b>
<b>Total : EXPENSES</b>	<b>(\$346,574.74)</b>	<b>(\$3,146,188.28)</b>	<b>(\$5,049,817.11)</b>	<b>(\$1,903,628.83)</b>	<b>(\$2,989,215.22)</b>
<b>NET ADDITION DEFICIT</b>	<b>\$159,562.56</b>	<b>\$ 491,664.96</b>	<b>\$ 37,353.89</b>	<b>-\$ 454,311.07</b>	<b>\$ 615,026.67</b>

**TOWN OF NORTH ANDOVER - STEVENS ESTATE ENTERPRISE FUND  
OPERATING STATEMENT WITH BUDGET FOR PERIOD 03/01/11 THROUGH 03/31/11**

	FY11 MTD 03/01/11 - 03/31/11	FY11 Year To Date 07/01/10 - 03/31/11	Budget	Budget Balance	FY10 Year To Date 07/01/09 - 03/31/10	Projections Thru 6/30/11
<b>REVENUE</b>						
Stevens Estate Receipts (+)	\$11,886.40	\$187,308.95	\$293,184.00	\$105,875.05	\$177,255.73	\$223,757.00
Interest Income (+)	\$4.85	\$142.78	\$0.00	(\$142.78)	(\$0.00)	\$138.00
<b>Sub-total : REVENUE</b>	<b>\$11,891.25</b>	<b>\$187,451.73</b>	<b>\$293,184.00</b>	<b>\$105,732.27</b>	<b>\$177,255.73</b>	<b>\$223,895.00</b>
Transfer from General Fund (+)	\$0.00	\$0.00	\$0.00	(\$0.00)	(\$91,380.00)	\$0.00
<b>Sub-total : TRANSFERS</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$91,380.00</b>	<b>\$0.00</b>
<b>Total : REVENUES</b>	<b>\$11,891.25</b>	<b>\$187,451.73</b>	<b>\$293,184.00</b>	<b>\$105,732.27</b>	<b>\$268,635.73</b>	<b>\$223,895.00</b>
<b>EXPENSES</b>						
<b>SALARIES</b>						
Salaries (-)	\$4,509.29	\$71,627.15	\$94,154.07	(\$22,526.92)	(\$80,539.77)	\$94,154.00
<b>Sub-total : SALARIES</b>	<b>\$4,509.29</b>	<b>(\$71,627.15)</b>	<b>(\$94,154.07)</b>	<b>(\$22,526.92)</b>	<b>(\$80,539.77)</b>	<b>(\$94,154.00)</b>
<b>EXPENDITURES</b>						
Expenses (-)	\$12,828.59	\$110,950.29	\$139,775.00	\$28,824.71	\$90,707.68	\$139,775.00
<b>Sub-total : EXPENDITURES</b>	<b>(\$12,828.59)</b>	<b>(\$120,946.08)</b>	<b>(\$139,775.00)</b>	<b>(\$18,828.92)</b>	<b>(\$91,416.79)</b>	<b>(\$139,775.00)</b>
<b>INTERFUND TRANSFERS</b>						
Transfer to General Fund - Indirect	\$3,871.67	\$34,845.03	\$46,460.00	(\$116,14.97)	(\$34,845.03)	\$46,460.00
<b>Sub-total : INTERFUND TRANSFERS</b>	<b>(\$3,871.67)</b>	<b>(\$34,845.03)</b>	<b>(\$46,460.00)</b>	<b>(\$11,614.97)</b>	<b>(\$34,845.03)</b>	<b>(\$46,460.00)</b>
<b>Total : EXPENSES</b>	<b>(\$21,209.55)</b>	<b>(\$227,418.26)</b>	<b>(\$280,389.07)</b>	<b>(\$52,970.81)</b>	<b>(\$206,801.59)</b>	<b>(\$280,389.00)</b>
<b>NET ADDITION DEFICIT</b>	<b>(\$9,318.30)</b>	<b>(\$39,966.53)</b>	<b>\$12,794.93</b>	<b>\$52,761.46</b>	<b>\$61,834.14</b>	<b>(\$56,494.00)</b>

Retained Earnings	\$37,241.00
Surplus / (Deficit)	-\$19,253.00

**TOWN OF NORTH ANDOVER  
DIVISION OF FINANCE  
120 Main Street  
North Andover, MA 01845**

Jennifer Yarid  
Treasurer/Collector



Telephone: 978 688-9552  
Fax: 978 688-9524

TO: Lyne Savage, Town Accountant/Budget Director

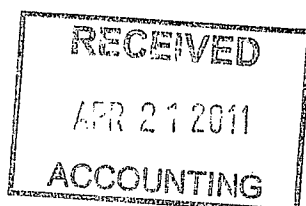
FROM: Jennifer Yarid, Treasurer/Collector

DATE: April 20, 2011

SUBJECT: Cash Reconciliation & Due To/From Transfers

All accounts for the month of March have been reconciled. All accounts reconciled balance to the penny except for the Bank of America Account ending in 2612. There has been an ongoing problem with a deposit from July 2007. Budget Sense is aware of the problem and is working on resolving it. This is a software problem, not a reconciling problem.

All transfers relating to the due to/from balances have been made up to 3/31/11.



# Town of North Andover

## Cash Balances by FUND

Fiscal Year: 2010-2011

Account Number	Title	Month End Beginning Balance	March - 2011 Beginning Balance	Increases Debits	Decreases Credits	Cash Balance
1001001.0.0.0000.0000.0.104100.0000.0000.00.00	Cash Payroll - DO NOT USE CLOSED ACCT		(80.02)	259.07	0.00	179.05
1001001.0.0.0000.0000.0.104200.0000.0000.00.00	Cash Unrestricted- Century - Lockbox		(783,478.69)	2,364,500.23	1,941,329.40	(360,307.86)
1001001.0.0.0000.0000.0.104300.0000.0000.00.00	Cash Unrestricted - Bank of America		542,960.65	99,201.21	0.00	642,161.86
1001001.0.0.0000.0000.0.104500.0000.0000.00.00	Cash Unrestricted - TD Bank North Money Market		4,945,700.58	55,479.10	1,060,399.16	3,940,780.52
1001001.0.0.0000.0000.0.104600.0000.0000.00.00	Cash Unrestricted - Century Money Market		249,327.26	127.06	0.00	249,454.32
1001001.0.0.0000.0000.0.104700.0000.0000.00.00	Cash Unrestricted - Georgetown Savings		107,611.35	31.99	0.00	107,643.34
1001001.0.0.0000.0000.0.104800.0000.0000.00.00	Cash Unrestricted - Ambulance Fund		440,028.95	69,927.45	0.00	509,956.40
1001001.1.0.0000.0000.0.104000.0000.0000.00.00	Cash Unrestricted - Mellon # 9814		(38,140.64)	0.00	0.00	(38,140.64)
1001001.1.0.0000.0000.0.104100.0000.0000.00.00	Cash Payroll		727,047.81	2,235,688.43	2,235,561.38	727,174.86
1001001.1.0.0000.0000.0.104900.0000.0000.00.00	Cash Unrestricted - Mellon Wire Transfers		0.00	26,902.82	26,902.82	0.00
1001001.1.0.0000.0000.0.105000.0000.0000.00.00	Cash Unrestricted - MMDT # 11-44196756		1,566,191.27	1,025,268.94	1,330,702.59	1,260,757.62
1001001.1.0.0000.0000.0.105400.0000.0000.00.00	Cash Unrestricted - Riverbank Money Market		3,144,370.23	1,469.14	0.00	3,145,839.37
1001001.1.0.0000.0000.0.105500.0000.0000.00.00	Cash Unrestricted - Riverbank Checking		50.00	0.00	0.00	50.00
1001001.1.0.0000.0000.0.105700.0000.0000.00.00	Cash Unrestricted - Century Sweep		1,660,000.00	0.00	1,120,000.00	540,000.00
1001001.1.0.0000.0000.0.105900.0000.0000.00.00	Cash Unrestricted - Riverbank CD's		10,816,986.70	31,740.20	0.00	10,848,726.90
1001001.1.0.0000.0000.0.106100.0000.0000.00.00	Cash Unrestricted - TD Banknorth #8245912840		803,853.10	2,165,992.38	2,032,246.06	937,599.42
1001001.1.0.0000.0000.0.106400.0000.0000.00.00	Cash Unrestricted A/P - Unibank		518,897.85	5,060,280.70	3,842,118.18	1,737,060.37
1001001.1.0.0000.0000.0.106500.0000.0000.00.00	Cash Unrestricted - Unibank - MM Wire Transfers		478,129.10	7,326,408.55	3,610,165.08	4,194,372.57
1001001.1.0.0000.0000.0.106700.0000.0000.00.00	Cash Unrestricted - Century Old A/P		37,820.37	8.07	0.00	37,828.44
<b>Total FUND:</b>			25,217,275.87	20,463,285.34	17,199,424.67	28,481,136.54
2021515.1.4.0410.0000.0.106600.0000.0000.00.00	Cash - Unrestricted - Century Bank- Osgood Highway		19,442.39	3,863.30	3,860.00	19,445.69
<b>Total FUND:</b>			19,442.39	3,863.30	3,860.00	19,445.69
2021532.1.0.0000.0000.0.106800.0000.0000.00.00	Cash Unrestricted - Century EECBG Grant		52,001.57	8.83	0.00	52,010.40
<b>Total FUND:</b>			52,001.57	8.83	0.00	52,010.40
2032050.2.3.0000.0000.0.104000.0000.0000.00.00	Cash Unrestricted - Stoneham School Lunch		(0.01)	0.00	0.00	(0.01)
2032050.2.3.0000.0000.0.106300.0000.0000.00.00	Cash - Unrestricted - TD Bank - School Lunch		190,987.59	100,897.59	54,241.19	237,643.99
<b>Total FUND:</b>			190,987.58	100,897.59	54,241.19	237,643.98
6126064.1.0.1237.0000.0.104000.0000.0000.00.00	Cash Unrestricted - Stevens Estate		27,055.55	5,136.40	14,454.70	17,737.25
<b>Total FUND:</b>			27,055.55	5,136.40	14,454.70	17,737.25
7008086.1.0.0000.0000.0.104000.0000.0000.00.00	Cash Unrestricted - Conservation Fund		25,244.25	2.15	0.00	25,246.40

## Town of North Andover

### Cash Balances by FUND

Fiscal Year: 2010-2011

Account Number	Title	Month End	March - 2011	Beginning Balance	Increases	Decreases	Cash Balance
					Debits	Credits	
<b>Total FUND:</b>	7008086			25,244.25	2.15	0.00	25,246.40
7008087.1.0.0210.0000.0.104000.0000.0000.00.00	Cash Unrestricted - Law Trust - State			0.91	0.00	0.00	0.91
<b>Total FUND:</b>	7008087			0.91	0.00	0.00	0.91
7008088.1.0.0210.0000.0.104000.0000.0000.00.00	Cash Unrestricted - Law Trust - Federal			38,392.88	17.61	11,514.04	26,896.45
<b>Total FUND:</b>	7008088			38,392.88	17.61	11,514.04	26,896.45
7008202.1.0.0000.0000.0.104000.0000.0000.00.00	Cash Unrestricted - A Armitage Welfare			38,357.63	3.26	0.00	38,360.89
<b>Total FUND:</b>	7008202			38,357.63	3.26	0.00	38,360.89
7008203.1.0.0000.0000.0.104000.0000.0000.00.00	Cash Unrestricted - Taylor Welfare			766.58	0.07	0.00	766.65
<b>Total FUND:</b>	7008203			766.58	0.07	0.00	766.65
7008204.1.0.0000.0000.0.104000.0000.0000.00.00	Cash Unrestricted - Moses Towne School			9,219.78	0.78	0.00	9,220.56
<b>Total FUND:</b>	7008204			9,219.78	0.78	0.00	9,220.56
7008205.1.0.0000.0000.0.104000.0000.0000.00.00	Cash Unrestricted - Sarah Barker School			9,791.36	0.83	0.00	9,792.19
<b>Total FUND:</b>	7008205			9,791.36	0.83	0.00	9,792.19
7008206.1.0.0000.0000.0.104000.0000.0000.00.00	Cash Unrestricted - Kate Stevens Cemetary			1,070.06	0.09	0.00	1,070.15
<b>Total FUND:</b>	7008206			1,070.06	0.09	0.00	1,070.15
7008207.1.0.0000.0000.0.104000.0000.0000.00.00	Cash Unrestricted - Sewer Pump Trust			61,358.33	5.21	0.00	61,363.54
<b>Total FUND:</b>	7008207			61,358.33	5.21	0.00	61,363.54
7008208.1.0.0000.0000.0.104000.0000.0000.00.00	Cash Unrestricted - Hyman Koker Cemetary			464.17	0.04	0.00	464.21
<b>Total FUND:</b>	7008208			464.17	0.04	0.00	464.21
7008209.1.0.0000.0000.0.104000.0000.0000.00.00	Cash Unrestricted - Flag Pole Trust			459.36	0.04	0.00	459.40
<b>Total FUND:</b>	7008209			459.36	0.04	0.00	459.40
7008210.1.0.0000.0000.0.104000.0000.0000.00.00	Cash Unrestricted - Helen Cooledge Trust			2,509.80	0.21	0.00	2,510.01
<b>Total FUND:</b>	7008210			2,509.80	0.21	0.00	2,510.01
7008211.1.0.0000.0000.0.104000.0000.0000.00.00	Cash Unrestricted - J & S Stone Welfare			2,856.11	0.24	0.00	2,856.35
<b>Total FUND:</b>	7008211			2,856.11	0.24	0.00	2,856.35
7008215.1.0.0000.0000.0.104000.0000.0000.00.00	Cash Unrestricted - Stone Income Fund			14,554.23	1.24	0.00	14,555.47

**Town of North Andover**

**Cash Balances by FUND**

Fiscal Year: 2010-2011

Account Number	Title	Month End Beginning Balance	March - 2011 Beginning Balance	Increases Debits	Decreases Credits	Cash Balance
<b>Total FUND:</b>	7008215		14,554.23	1.24	0.00	14,555.47
7008300.1.0.0000.0000.0.104000.0000.0000.00.00	Cash Unrestricted - Special Purpose Fund		381,038.37	4,482.43	4,944.69	380,576.11
<b>Total FUND:</b>	7008300		381,038.37	4,482.43	4,944.69	380,576.11
7008301.1.0.0000.0000.0.104000.0000.0000.00.00	Cash Unrestricted - Student Activity		210,016.09	123,570.62	80,000.00	253,586.71
<b>Total FUND:</b>	7008301		210,016.09	123,570.62	80,000.00	253,586.71
7008302.1.0.0000.0000.0.104000.0000.0000.00.00	Cash Unrestricted - Highway Bonds		250.02	3,541.10	3,541.10	250.02
7008302.1.0.0000.0000.0.105200.0000.0000.00.00	Cash - Unrestricted - Century Highway Sub Accts		171,030.33	138.27	3,541.58	167,627.02
<b>Total FUND:</b>	7008302		171,280.35	3,679.37	7,082.68	167,877.04
7008303.1.0.0000.0000.0.104000.0000.0000.00.00	Cash Unrestricted - Conservation Escrow Trust		52,803.03	1,227,423.65	224,592.76	1,055,633.92
7008303.1.0.0000.0000.0.105100.0000.0000.00.00	Cash - Unrestricted - BOA # 9427820009		1,076,498.56	0.00	1,076,267.03	231.53
7008303.1.0.0000.0000.0.105300.0000.0000.00.00	Cash - Unrestricted - Century Conservation Sub Acc		2,274,406.87	49,855.82	147,350.86	2,176,911.83
<b>Total FUND:</b>	7008303		3,403,708.46	1,277,279.47	1,448,210.65	3,232,777.28
7008304.1.0.0000.0000.0.104000.0000.0000.00.00	Cash Unrestricted - Passbook - Planning Board		92,787.90	0.00	0.00	92,787.90
<b>Total FUND:</b>	7008304		92,787.90	0.00	0.00	92,787.90
7008305.1.0.0000.0000.0.104000.0000.0000.00.00	Cash Unrestricted - Passbook - Conservation		19,089.21	0.00	0.00	19,089.21
<b>Total FUND:</b>	7008305		19,089.21	0.00	0.00	19,089.21
8008070.1.0.0914.0000.0.104000.0000.0000.00.00	Cash Unrestricted - MMDT - Health Ins Trust		2,085,874.68	712,561.99	550,000.00	2,248,436.67
<b>Total FUND:</b>	8008070		2,085,874.68	712,561.99	550,000.00	2,248,436.67
8008085.1.0.0000.0000.0.105800.0000.0000.00.00	Cash Unrestricted Riverbank - Stabilization Fund		1,339,033.38	3,929.12	0.00	1,342,962.50
8008085.1.0.0000.0000.0.106200.0000.0000.00.00	Cash - Smith Barney - CD # 4714		923,113.90	278.35	0.00	923,392.25
<b>Total FUND:</b>	8008085		2,262,147.28	4,207.47	0.00	2,266,354.75
8008086.1.0.0000.0000.0.104000.0000.0000.00.00	Cash Unrestricted - Affordable Housing Trust		395,869.48	33.63	0.00	395,903.11
<b>Total FUND:</b>	8008086		395,869.48	33.63	0.00	395,903.11
			34,733,620.23	22,699,038.21	19,373,732.62	38,058,925.82

End of Report

**TOWN OF NORTH ANDOVER**  
**SPECIAL REVENUE FUNDS & TRUST FUNDS BALANCES as of 03/31/11**

Fiscal Year: 2010-2011

Month: March  
Fiscal Year: 2011

<u>Fund</u>	<u>Description</u>	<u>Beginning Balance</u>	<u>Revenue</u>	<u>Expense</u>	<u>Transfers</u>	<u>Fund Balance</u>
<b>MUNICIPAL FUNDS</b>						
2021502	Police Bullet Proof Vest	\$21,200.00	\$0.00	\$0.00	\$0.00	\$21,200.00
2021508	Fire Safe Grant	\$4,066.92	\$5,415.00	(\$2,525.06)	\$0.00	\$6,956.86
2021509	Fire Hazmat Grant	\$0.00	\$11,509.40	(\$11,904.40)	\$0.00	(\$395.00)
2021514	Holt Road	\$7,618.27	\$0.00	\$0.00	\$0.00	\$7,618.27
2021515	Osgood/andover Grant	\$10,130.87	\$40.76	\$0.00	\$0.00	\$10,171.63
2021517	Elder Service Affairs Grant	\$864.00	\$15,816.50	(\$19,952.87)	\$0.00	(\$3,272.37)
2021519	Child Passanger Safety Program	\$9.00	\$1,316.88	(\$1,316.88)	\$0.00	\$9.00
2021520	Library State Aid	\$18,926.12	\$23,377.97	(\$3,000.00)	\$0.00	\$39,304.09
2021521	N A Arts Council	\$4,278.65	\$4,470.00	(\$3,292.35)	\$0.00	\$5,456.30
2021527	43D Grant	\$11,639.05	\$0.00	(\$11,395.63)	\$0.00	\$243.42
2021528	MEMA Mitigation Grant #1642-14	\$0.00	\$41,192.68	\$0.00	\$0.00	\$41,192.68
2021529	Police - Underage Alcohol Enforcement Program	\$0.00	\$8,504.11	(\$8,504.11)	\$0.00	\$0.00
2021530	Pedestrian Bicycle and Moped Enfor and Equip Grant	(\$1,107.74)	\$1,251.74	\$0.00	\$0.00	\$144.00
2021531	Urban Forestry and National Grid Partnership Grant	(\$9,940.00)	\$9,940.00	\$0.00	\$0.00	\$0.00
2021532	Energy Efficiency Conservation Block Grant	\$0.00	\$103,933.40	(\$103,845.20)	\$0.00	\$88.20
2021533	State 911 Dept Support and Incentive Grant Program	(\$60,584.95)	\$60,584.95	\$0.00	\$0.00	\$0.00
2021534	Extended Poling Hrs for U.S. Senate	\$130.43	\$0.00	\$0.00	\$0.00	\$130.43
2031021	CPA	\$4,188,888.85	\$1,897,789.58	(\$308,397.54)	\$0.00	\$5,778,280.89
2031200	Police Outside Details	(\$88,290.68)	\$498,811.80	(\$433,925.00)	\$0.00	(\$23,403.88)
2031201	Fire Outside Details	(\$3,051.30)	\$13,402.32	(\$10,722.28)	\$0.00	(\$371.26)
2031202	DPW Recycling Bins	\$1,563.01	\$16.00	\$0.00	\$0.00	\$1,579.01
2031203	Home Compositing Bins	\$143.17	\$280.00	\$0.00	\$0.00	\$423.17
2031204	Host Community Planning	\$65,627.88	\$25,000.00	(\$17,890.32)	\$0.00	\$72,737.56
2031205	Host Community Traffic Enforcement	\$35,763.83	\$13,040.00	(\$3,803.67)	\$0.00	\$45,000.16
2031206	Host Community Health Dept	\$18,988.01	\$0.00	(\$18,988.00)	\$0.00	\$0.01
2031207	Health Food Consultant	\$57,825.01	\$22,665.00	(\$6,826.31)	\$0.00	\$73,663.70
2031208	Health Septic Consultant	\$12,683.97	\$11,735.00	(\$11,471.21)	\$0.00	\$12,947.76
2031209	Bldg Permit Fee GLSD	(\$28,459.63)	\$0.00	\$0.00	\$0.00	(\$28,459.63)
2031210	Field Maintenance	\$22,868.00	\$1,075.00	(\$4,054.29)	\$0.00	\$19,888.71
2031211	Health Dept Revolving	\$17,237.20	\$14,888.05	(\$15,849.56)	\$0.00	\$16,275.69
2031213	Youth Services	\$270,719.50	\$86,416.80	(\$205,782.11)	\$0.00	\$151,354.19
2031217	Elder Services Revolving	\$1,916.97	\$18,030.00	(\$15,898.18)	\$0.00	\$4,048.79
2031218	Thrift Shop Repairs	\$318.38	\$0.00	\$0.00	\$0.00	\$318.38
2031219	Board Of Appeals - Postage	\$1,278.64	\$2,149.52	(\$3,217.64)	\$0.00	\$210.52
2041300	Fire Damage Reimbursement Thirtf Shop	\$27,481.02	\$0.00	(\$5,000.00)	\$0.00	\$22,481.02
2041301	Wetlands Filing Fees	\$75,178.33	\$29,283.00	(\$41,176.79)	\$0.00	\$63,284.54
2041302	Police Insurance Reimbursement	\$1,141.70	\$6,121.93	(\$6,121.93)	\$0.00	\$1,141.70
2041303	Fire Insurance Reimbursement	\$491.91	\$0.00	\$0.00	\$0.00	\$491.91
2041308	Appellant Tax Board Appeals	\$81,105.50	\$0.00	(\$6,712.50)	\$0.00	\$74,393.00
2041309	Jared/IV Sherwood Drive	\$25,232.50	\$0.00	\$0.00	\$0.00	\$25,232.50
2041310	GLSD - Public Safety	\$16,040.40	\$0.00	\$0.00	\$0.00	\$16,040.40
2041311	Police State 911 Training Grant	(\$3,391.04)	\$6,307.19	(\$828.00)	\$0.00	\$2,088.15
2051016	CDAG Programs	\$701.29	\$0.00	\$0.00	\$0.00	\$701.29
2051017	CDBG Program	\$17,624.79	\$0.00	\$0.00	\$0.00	\$17,624.79
2051018	Federal Home Invest Rehab	\$498.05	\$0.00	\$0.00	\$0.00	\$498.05
2051500	Osgood Roof & Gutters	\$16,225.00	\$0.00	\$0.00	\$0.00	\$16,225.00
2051501	Machine Shop Village	\$1,666.66	\$0.00	\$0.00	\$0.00	\$1,666.66
2051507	Fire Tag LEPC	\$1,989.49	\$0.00	(\$530.75)	\$0.00	\$1,458.74
2051522	Mass Travel Historical Grant	\$36,040.77	\$0.00	\$0.00	\$0.00	\$36,040.77
2051523	Old Center Common Project	\$300.00	\$0.00	\$0.00	\$0.00	\$300.00
2051603	Family Co-Op Donation	\$338.44	\$0.00	\$0.00	\$0.00	\$338.44
2051604	Flag Fund	\$5,164.07	\$0.00	\$0.00	\$0.00	\$5,164.07
2051607	Stevens Foundation Grant - Half Mile Hill	\$11,687.50	\$0.00	\$0.00	\$0.00	\$11,687.50
2051608	Trust For Public Land Grant - Half Mile Hill	\$10,000.00	\$0.00	\$0.00	\$0.00	\$10,000.00
2051610	Stevens Foundation Grant - Cullen Property	\$5,231.07	\$0.00	\$0.00	\$0.00	\$5,231.07
2051611	Town Clerk Census	\$13,579.86	\$0.00	(\$5,761.39)	\$0.00	\$7,818.47
2051613	Mary Charles Estate Donation	\$8,503.62	\$0.00	\$0.00	\$0.00	\$8,503.62
2051614	Conservation Tree Restoral	\$3,500.00	\$0.00	\$0.00	\$0.00	\$3,500.00
2051615	Comm Dev Marketing Brochure	\$150.00	\$0.00	\$0.00	\$0.00	\$150.00
2051616	Police Helmets	\$693.78	\$0.00	\$0.00	\$0.00	\$693.78
2051618	Student Academy Donation	\$1,887.81	\$0.00	\$0.00	\$0.00	\$1,887.81
2051623	Fire Street Signs	\$380.00	\$0.00	\$0.00	\$0.00	\$380.00
2051624	Fire Ambulance Task Force	\$239.65	\$0.00	(\$115.17)	\$0.00	\$124.48
2051626	Sidewalk Construction	\$60,928.44	\$0.00	(\$23,545.30)	\$0.00	\$37,383.14
2051627	Foxwood Subdivision	\$37,841.13	\$0.00	\$0.00	\$0.00	\$37,841.13
2051628	Solid Waste Advisory	\$20,148.02	\$1,094.00	\$0.00	\$0.00	\$21,242.02
2051629	Sewer Mitigation	\$48,656.95	\$22,176.00	(\$7,000.55)	\$0.00	\$63,832.40
2051630	Elder Services Donations	\$12,091.95	\$5,266.60	(\$3,487.60)	\$0.00	\$13,870.95
2051631	Elder Services Nutrition Donations	\$3,198.66	\$1,590.00	(\$2,702.92)	\$0.00	\$2,085.74
2051633	J Herman Youth Center	\$20,030.36	\$0.00	\$0.00	\$0.00	\$20,030.36
2051634	Veterans Support The Troops	\$10.18	\$0.00	\$0.00	\$0.00	\$10.18

**TOWN OF NORTH ANDOVER**  
**SPECIAL REVENUE FUNDS & TRUST FUNDS BALANCES as of 03/31/11**

Fiscal Year: 2010-2011

Month: March  
Fiscal Year: 2011

Fund	Description	Beginning Balance	Revenue	Expense	Transfers	Fund Balance
2051635	Vietnam Fallen Heroes	\$495.86	\$0.00	(\$197.00)	\$0.00	\$298.86
2051637	Elder Services Water Donations	\$302.34	\$225.00	(\$322.30)	\$0.00	\$205.04
2051638	Festival Committee	\$7,026.14	\$11,430.00	(\$10,042.00)	\$0.00	\$8,414.14
2051640	Recreation Programs	\$21,703.64	\$7,861.00	(\$10,137.50)	\$0.00	\$19,427.14
2051641	Schneider Electric Donations	\$4,208.37	\$0.00	\$0.00	\$0.00	\$4,208.37
2051642	J Herman Youth Center	\$1,560.00	\$7,300.00	(\$5,255.91)	\$0.00	\$3,604.09
2051643	Project Lifesaver	\$1,586.25	\$300.00	(\$360.39)	\$0.00	\$1,525.86
2051652	PEG Grant	\$18,772.76	\$0.00	\$0.00	\$0.00	\$18,772.76
2051654	Fire Dept Equipment Donations	\$3,000.00	\$3,561.89	(\$4,281.44)	\$0.00	\$2,280.45
2051655	Police Dept Donations	\$0.00	\$1,750.00	\$0.00	\$0.00	\$1,750.00
2051656	Merrimack Condo's	\$0.00	\$15,000.00	\$0.00	\$0.00	\$15,000.00
2051657	New Fields	\$0.00	\$50,040.00	\$0.00	\$0.00	\$50,040.00
2061450	N A Water Conservation Grant Project	(\$1,314.45)	\$2,243.97	(\$950.25)	\$0.00	(\$20.73)
<b>Total Municipal Funds</b>		<b>\$5,203,180.20</b>	<b>\$3,064,203.04</b>	<b>(\$1,357,092.30)</b>	<b>\$0.00</b>	<b>\$6,910,290.94</b>

**SCHOOL FUNDS**

2012063	Circuit Breaker	(\$154,429.00)	\$439,077.00	(\$284,648.00)	\$0.00	\$0.00
2012140	Grant - Literacy	\$1,894.13	\$60,124.00	(\$45,571.99)	\$0.00	\$16,446.14
2012201	Race To The Top	\$0.00	\$4,708.00	\$0.00	\$0.00	\$4,708.00
2012203	Carol M White Physical Ed Program	(\$59,596.30)	\$116,751.77	(\$57,038.42)	\$0.00	\$117.05
2012240	Grant - PL 94-142	(\$102,502.15)	\$849,248.00	(\$598,743.86)	\$0.00	\$148,001.99
2012262	Grant - PL 94-142- Early Childhood	\$2,427.20	\$19,045.50	(\$15,084.17)	\$0.00	\$6,388.53
2012274	Grant - Special Education Frameworks	\$0.60	\$0.00	\$0.00	\$0.00	\$0.60
2012305	Grant - Title One	(\$11,217.45)	\$205,968.00	(\$168,561.78)	\$0.00	\$26,188.77
2012331	Grant - Drug Free Schools	\$4,202.75	\$0.00	(\$4,202.75)	\$0.00	\$0.00
2012354	Anti-Bullying Service Learning Program	\$0.00	\$2,500.00	\$0.00	\$0.00	\$2,500.00
2012760	IDEA American Recovery and Reinvestment Act	\$635.32	\$554,374.00	(\$439,319.30)	\$0.00	\$115,690.02
2012762	ARRA Preschool Grant	(\$5,448.00)	\$13,326.00	(\$6,945.84)	\$0.00	\$932.16
2012770	ARRA Title I - Stimulus	\$0.00	\$100,529.00	(\$68,582.88)	\$0.00	\$31,946.12
2012780	ARRA - Stabilization	\$10,000.00	\$324,962.00	(\$275,878.91)	\$0.00	\$59,083.09
2022290	Grant - DOH - Health	\$0.44	\$43,050.00	(\$44,510.59)	\$0.00	(\$1,460.15)
2022632	Grant - Academic Support Service - Winter	\$1,750.00	\$7,146.00	(\$5,178.00)	\$0.00	\$3,718.00
2022701	Grant - Kindergarten	(\$0.02)	\$75,621.00	(\$60,399.16)	\$0.00	\$15,221.82
2022703	Big Yellow School Bus Grant	\$0.00	\$400.00	(\$200.00)	\$0.00	\$200.00
2032010	Athletic Revolving	(\$2,773.70)	\$278,199.92	(\$226,523.49)	\$0.00	\$48,902.73
2032011	Community Programs	\$424,176.39	\$620,745.73	(\$706,565.50)	\$0.00	\$338,356.62
2032012	All Day Kindergarten	\$151,461.86	\$407,463.95	(\$350,518.93)	\$0.00	\$208,406.88
2032013	Preschool Revolving	\$65,313.06	\$112,739.00	(\$92,250.01)	\$0.00	\$85,802.05
2032014	Custodial Overtime	\$3,118.71	\$46,844.22	(\$53,362.04)	\$0.00	(\$3,399.11)
2032015	Rental Fees	\$32,530.75	\$16,071.50	(\$11,954.38)	\$0.00	\$36,647.87
2032016	Paid Busing Transportation	\$162,962.12	\$196,725.00	(\$202,188.04)	\$0.00	\$157,499.08
2032017	Insurance Recovery	\$35,798.35	\$468.06	\$0.00	\$0.00	\$36,266.41
2032019	Professional Development Tuition Acct	\$3,112.10	\$0.00	(\$680.70)	\$0.00	\$2,431.40
2032020	High School Citizen Donations	\$95.43	\$500.00	(\$263.98)	\$0.00	\$331.45
2032021	High School Shakespeare/drama Club	\$453.90	\$0.00	\$0.00	\$0.00	\$453.90
2032022	Shirley Mcgowan Memorial Fund	\$1.58	\$0.00	\$0.00	\$0.00	\$1.58
2032023	Middle School Citizen Donation	\$443.50	\$0.00	\$0.00	\$0.00	\$443.50
2032024	Middle School After School Program	\$1,716.00	\$900.00	(\$2,610.00)	\$0.00	\$6.00
2032025	Bradstreet Citizen Donation	\$3,233.76	\$0.00	\$0.00	\$0.00	\$3,233.76
2032027	Libby Brakley Memorial Fund	\$19.15	\$0.00	\$0.00	\$0.00	\$19.15
2032028	Sargent School Wetlands Project	\$631.91	\$0.00	\$0.00	\$0.00	\$631.91
2032029	H & R Block Donation	\$659.00	\$0.00	\$0.00	\$0.00	\$659.00
2032030	Non Resident Special Ed	\$11,134.39	\$3,057.54	(\$7,531.68)	\$0.00	\$6,660.25
2032033	School - Lost Books	\$601.25	\$0.00	\$0.00	\$0.00	\$601.25
2032035	Unrestricted School Donations	\$2,800.00	\$7,050.00	(\$2,533.70)	\$0.00	\$7,316.30
2032036	E-Rate Program	\$0.00	\$3,595.55	(\$3,537.00)	\$0.00	\$58.55
2032050	School Lunch Program	\$99,683.27	\$831,992.11	(\$693,604.77)	\$0.00	\$238,070.61
<b>Total School Funds</b>		<b>\$684,890.30</b>	<b>\$5,343,182.85</b>	<b>(\$4,428,989.87)</b>	<b>\$0.00</b>	<b>\$1,599,083.28</b>

**TRUST FUNDS**

7008086	Conservation Fund	\$25,227.45	\$18.95	\$0.00	\$0.00	\$25,246.40
7008087	Law Enforcement Trust - State	\$2,106.49	\$0.00	\$0.00	\$0.00	\$2,106.49
7008088	Law Enforcement Trust - Federal	\$60,641.31	\$28,180.71	(\$61,925.57)	\$0.00	\$26,896.45
7008201	Drug Free School Trust	\$1,531.15	\$0.00	\$0.00	\$0.00	\$1,531.15
7008202	A Armitage Welfare	\$37,053.56	\$28.80	\$0.00	\$0.00	\$37,082.36
7008203	Taylor Welfare	\$765.30	\$0.60	\$0.00	\$0.00	\$765.90
7008204	Moses Towne School	\$9,213.65	\$6.91	\$0.00	\$0.00	\$9,220.56
7008205	Sarah Barker School	\$9,768.24	\$7.33	\$0.00	\$0.00	\$9,775.57
7008206	Kate Stevens Cemetery	\$1,069.85	\$0.80	\$0.00	\$0.00	\$1,070.65
7008207	Sewer Pump Trust	\$46,252.30	\$46.05	\$0.00	\$0.00	\$46,298.35
7008208	Hyman Koker Cemetery	\$469.23	\$0.36	\$0.00	\$0.00	\$469.59
7008209	Flag Pole Trust	\$4,923.22	\$0.36	\$0.00	\$0.00	\$4,923.58

**TOWN OF NORTH ANDOVER**  
**SPECIAL REVENUE FUNDS & TRUST FUNDS BALANCES as of 03/31/11**

Fiscal Year: 2010-2011

Month: March  
Fiscal Year: 2011

<u>Fund</u>	<u>Description</u>	<u>Beginning Balance</u>	<u>Revenue</u>	<u>Expense</u>	<u>Transfers</u>	<u>Fund Balance</u>
7008210	Helen Coolidge Trust	\$2,159.35	\$1.87	\$0.00	\$0.00	\$2,161.22
7008211	J & S Stone Welfare	\$16,500.69	\$2.12	\$0.00	\$0.00	\$16,502.81
7008212	Taylor Fund	\$78.00	\$0.00	\$0.00	\$0.00	\$78.00
7008213	Sewer Pump Trust	\$10,583.72	\$0.00	\$0.00	\$0.00	\$10,583.72
7008214	Flag Pole Trust	\$78.95	\$0.00	\$0.00	\$0.00	\$78.95
7008215	Stone Income Fund	\$16,260.81	\$10.96	\$0.00	\$0.00	\$16,271.77
8008070	Health Insurance Trust	\$2,433,706.24	\$8,961,666.42	(\$9,603,241.99)	\$0.00	\$1,792,130.67
8008085	Stabilization Fund	\$2,222,032.88	\$417,674.06	\$0.00	\$0.00	\$2,639,706.94
8008086	Affordable Housing Trust Fund	\$703,007.99	\$387,460.12	(\$9,500.00)	\$0.00	\$1,080,968.11
<b>Total Trust Funds</b>		<b>\$5,603,430.38</b>	<b>\$9,795,106.42</b>	<b>(\$9,674,667.56)</b>	<b>\$0.00</b>	<b>\$5,723,869.24</b>
<b>Total All Funds</b>		<b>\$11,491,500.88</b>	<b>\$18,202,492.31</b>	<b>(\$15,460,749.73)</b>	<b>\$0.00</b>	<b>\$14,233,243.46</b>

**TOWN OF NORTH ANDOVER**  
**CAPITAL PROJECT FUND BALANCES as of 03/31/11**

Fiscal Year: 2010-2011

Month: March  
Year: 2011

<u>Fund</u>	<u>Description</u>	<u>Beginning Balance</u>	<u>Revenue</u>	<u>Expense</u>	<u>Transfers</u>	<u>Fund Balance</u>
<b><u>MUNICIPAL AND SCHOOL FUNDS</u></b>						
3053309	Reverse 911 System	\$1,172.54	\$0.00	(\$1,172.54)	\$0.00	\$0.00
3053311	Osgood Hill Fire	\$1,460.76	\$0.00	(\$1,460.76)	\$0.00	\$0.00
3053313	Financial Management System	\$2,915.98	\$0.00	\$0.00	\$0.00	\$2,915.98
3053322	Communications Center Upgrade	\$253,100.15	(\$246,218.00)	(\$6,864.20)	\$0.00	\$17.95
3053326	SCBA Replacement	\$502.00	\$0.00	\$0.00	\$0.00	\$502.00
3053337	Police Communications 2007	\$0.00	\$246,218.00	(\$246,216.79)	\$0.00	\$1.21
3053338	Police Building Renovations 2007	\$0.00	\$114,353.00	(\$114,353.00)	\$0.00	\$0.00
3053366	Town/School Data Network	\$525.25	\$0.00	(\$525.25)	\$0.00	\$0.00
3053367	Library Technology	\$194.69	\$0.00	(\$194.69)	\$0.00	\$0.00
3053368	Radio Fire Alarm Box	\$100.00	\$0.00	(\$100.00)	\$0.00	\$0.00
3053370	Replace Roof on Fire Station 2	\$6,400.00	\$0.00	\$0.00	\$0.00	\$6,400.00
3053372	Computer Infrastructure Upgrade to Police Dept	\$36,439.18	\$0.00	(\$5,554.00)	\$0.00	\$30,885.18
3053373	Upgrade Police Radios	\$22,797.36	\$0.00	(\$2,039.78)	\$0.00	\$20,757.58
3053374	Underground Storage Tank Monitoring System	\$4,379.25	\$0.00	\$0.00	\$0.00	\$4,379.25
3053375	Sidewalk Construction	\$38,858.84	\$0.00	(\$36,517.46)	\$0.00	\$2,341.38
3053376	Equipment - 1 Ton Dump	\$2,099.55	\$0.00	\$0.00	\$0.00	\$2,099.55
3053377	Equipment - Dump Truck w/Sander	\$2,937.00	\$0.00	\$0.00	\$0.00	\$2,937.00
3053378	Equipment - Cab and Platform Truck	\$2,894.00	\$0.00	\$0.00	\$0.00	\$2,894.00
3053380	Ambulance Replacement - 2008	\$177.84	\$0.00	(\$149.98)	\$0.00	\$27.86
3053381	Electronic EMS Reporting System	\$21.89	\$0.00	(\$21.89)	\$0.00	\$0.00
3053382	Computer System Re-engineering	\$24,472.97	\$0.00	(\$13,820.28)	\$0.00	\$10,652.69
3053384	Facilities Master Plan	\$0.00	\$150,000.00	(\$40,145.21)	\$0.00	\$109,854.79
3053385	Police Station Equipment	\$0.00	\$405,000.00	(\$323,637.54)	\$0.00	\$81,362.46
3053386	Revenue Billing System	\$0.00	\$15,000.00	(\$10,800.00)	\$0.00	\$4,200.00
3053387	Body Armor Replacement	\$0.00	\$40,000.00	\$0.00	\$0.00	\$40,000.00
3053388	Fire Department Radio Equipment	\$0.00	\$432,000.00	(\$2,966.46)	\$0.00	\$429,033.54
3053389	Fire Trucks	\$0.00	\$1,300,000.00	\$0.00	\$0.00	\$1,300,000.00
3053390	Library - HVAC Heating-Ventilation System	\$0.00	\$460,000.00	(\$119.02)	\$0.00	\$459,880.98
3083307	School Bldg Consult Fees	\$12,234.78	\$0.00	\$0.00	\$0.00	\$12,234.78
3083315	Foster Farm	\$436.00	\$0.00	(\$436.00)	\$0.00	\$0.00
3083339	HS Roof	\$4,653.55	\$0.00	\$0.00	\$0.00	\$4,653.55
3083340	Arch Fee School Design	\$9,217.28	\$0.00	\$0.00	\$0.00	\$9,217.28
3083341	HS Lockers	\$0.32	\$0.00	\$0.00	\$0.00	\$0.32
3083343	Underground Tanks	\$247.33	\$0.00	\$0.00	\$0.00	\$247.33
3083344	Ada Phase 3 Kittridge	\$922.48	\$0.00	(\$922.48)	\$0.00	\$0.00
3083345	Kittridge Window Replacement	\$272.19	\$0.00	(\$272.19)	\$0.00	\$0.00
3083346	Technology System 2005	\$2,837.50	\$0.00	(\$2,841.05)	\$0.00	(\$3.55)
3083347	School Technology Improv 2006	\$6,125.03	\$0.00	(\$6,125.03)	\$0.00	\$0.00
3083348	Kittridge Heating System	\$61,794.78	\$0.00	\$0.00	\$0.00	\$61,794.78
3083349	Design New Elementary	\$133.00	\$0.00	\$0.00	\$0.00	\$133.00
3083353	Bradstreet School Sprinkler System	\$15,158.06	\$0.00	\$0.00	\$0.00	\$15,158.06
3083354	Camera/door Security System	\$9,430.43	\$0.00	\$0.00	\$0.00	\$9,430.43
3083355	Sargent School Deck Roofing	\$3,800.00	\$0.00	\$0.00	\$0.00	\$3,800.00
3083356	Franklin School Windows	\$13,289.88	\$0.00	\$0.00	\$0.00	\$13,289.88
3083357	Kittridge School Windows	\$17,632.61	\$0.00	\$0.00	\$0.00	\$17,632.61
3083358	Sargent School Ventilation	\$14,753.02	\$0.00	\$0.00	\$0.00	\$14,753.02
3083361	Elementary School Construction	\$19,112.87	\$0.00	\$0.00	\$0.00	\$19,112.87
3083362	New High School	\$276.51	\$0.00	(\$276.51)	\$0.00	\$0.00
3083363	Middle School Construction	\$24,894.30	\$0.00	\$0.00	\$0.00	\$24,894.30
3083364	Thomson School Construction	\$133.83	\$0.00	(\$133.83)	\$0.00	\$0.00
3083365	Student Management Software	\$3,465.89	\$0.00	\$0.00	\$0.00	\$3,465.89
3083367	School Facility Construction	\$184,102.83	\$0.00	(\$183,719.28)	\$0.00	\$383.55
3083368	Modular Classrooms - School Community Program	\$522,857.87	\$164,000.00	(\$603,800.69)	\$0.00	\$83,057.18
3083369	School IT Network Equipment	\$0.00	\$863,000.00	(\$857,375.64)	\$0.00	\$5,624.36
3083370	Fire Sprinkler Syst - Kiltredge School	\$0.00	\$75,000.00	\$0.00	\$0.00	\$75,000.00
3093302	Minor Town Hall Renovations	\$6,631.22	\$0.00	(\$6,631.22)	\$0.00	\$0.00
3093312	Town Hall Phase I	\$6,745.43	\$0.00	(\$536.50)	\$0.00	\$6,208.93
3093317	Police Station - 2009	\$1,256,730.13	\$0.00	(\$1,248,235.74)	\$0.00	\$8,494.39
3114001	Upgrade Jetwood Street	\$3,618.02	\$0.00	(\$3,618.02)	\$0.00	\$0.00
3114004	Roof Repairs	\$0.09	\$0.00	\$0.00	\$0.00	\$0.09
3114007	Waverly Road / Mass Avenue	\$7,446.70	\$0.00	\$0.00	\$0.00	\$7,446.70
3114012	Roadway Improvements	\$1,532.22	\$0.00	(\$267.00)	\$0.00	\$1,265.22
3114017	Roadway Improvements	\$14,459.17	\$0.00	\$0.00	\$0.00	\$14,459.17
3114020	Drainage Improvements	\$11,760.40	\$0.00	\$0.00	\$0.00	\$11,760.40
3114026	Drainage, Streets And Sidewalk Improvements	\$13,142.25	\$0.00	(\$13,075.40)	\$0.00	\$66.85

**TOWN OF NORTH ANDOVER**  
**CAPITAL PROJECT FUND BALANCES as of 03/31/11**

Fiscal Year: 2010-2011

Month: March  
Year: 2011

Fund	Description	Beginning Balance	Revenue	Expense	Transfers	Fund Balance
3114030	Replace Athletic Fields	\$44,288.48	\$0.00	\$0.00	\$0.00	\$44,288.48
3114031	Phase II Stormwater Reg	\$1,166.95	\$0.00	(\$1,166.95)	\$0.00	\$0.00
3114034	Drainage Improvements 2007	\$8,023.46	\$0.00	\$0.00	\$0.00	\$8,023.46
3114036	Roadway Unaccepted 2007	\$596.75	\$0.00	(\$596.75)	\$0.00	\$0.00
3114037	Old Center Roadway	\$2,075.62	\$0.00	(\$579.05)	\$0.00	\$1,496.57
3114038	Sidewalk Construction 2007	\$44,750.66	\$0.00	(\$31,214.00)	\$0.00	\$13,536.66
3114043	Sidewalk Reconstruction 2009	\$7,779.31	\$0.00	(\$6,770.00)	\$0.00	\$1,009.31
3114044	Roadway Improvements - Autran Avenue	\$70,137.13	\$0.00	(\$55,136.97)	\$0.00	\$15,000.16
3114045	Sidewalk Construction - 2009	\$122,200.00	\$0.00	\$0.00	\$0.00	\$122,200.00
3114046	10 Wheel Dump Truck - 2009	\$91.39	\$0.00	(\$91.39)	\$0.00	\$0.00
3114047	Tractor - 2009	\$2.00	\$0.00	(\$2.00)	\$0.00	\$0.00
3114048	Tractor - Multi Purpose - 2009	\$108,881.56	\$0.00	\$0.00	\$0.00	\$108,881.56
3114049	Network Connection Upgrade	\$4,176.32	\$0.00	(\$1,370.00)	\$0.00	\$2,806.32
3114050	Downtown Street and Sidewalk Improvements	\$97,656.27	\$0.00	(\$15,195.00)	\$0.00	\$82,461.27
3114051	Roadway Improvements - 2011	\$0.00	\$380,000.00	(\$298,540.09)	\$0.00	\$81,459.91
3114052	Sidewalk Reconstruction - 2011	\$0.00	\$50,000.00	(\$44,101.00)	\$0.00	\$5,899.00
3114053	Senior Center Roof Replacement	\$0.00	\$26,000.00	\$0.00	\$0.00	\$26,000.00
3114054	Dump Truck, 2 Ton with Plow	\$0.00	\$55,000.00	(\$55,000.00)	\$0.00	\$0.00
<b>Total Municipal and School</b>		<b>\$3,163,123.12</b>	<b>\$4,529,353.00</b>	<b>(\$4,244,688.63)</b>	<b>\$0.00</b>	<b>\$3,447,787.49</b>

**CHAPTER 90**

3105004	MA7486	(\$1,250.00)	\$0.00	\$0.00	\$0.00	(\$1,250.00)
3105011	MA50913	(\$262,209.36)	\$529,291.18	(\$333,851.92)	\$0.00	(\$66,770.10)
<b>Total Chapter 90</b>		<b>(\$263,459.36)</b>	<b>\$529,291.18</b>	<b>(\$333,851.92)</b>	<b>\$0.00</b>	<b>(\$68,020.10)</b>

**WATER**

6066302	Water Filtration	(\$11,919.70)	\$0.00	\$0.00	\$0.00	(\$11,919.70)
6066304	Add'l Water Supply	\$8,138.67	\$0.00	\$0.00	\$0.00	\$8,138.67
6066312	Watershed Protection Area	\$7,500.00	\$0.00	(\$7,500.00)	\$0.00	\$0.00
6066313	Bradford Street Standpipe	\$7,466.69	\$0.00	\$0.00	\$0.00	\$7,466.69
6066315	Meter Replacement	\$16.00	\$0.00	\$0.00	\$0.00	\$16.00
6066317	Water Sys / Wtp Improvements	\$325,574.03	\$0.00	(\$14,030.02)	\$0.00	\$311,544.01
6066319	Sutton Hill Water Improve	\$8,813.91	\$0.00	(\$5,235.00)	\$0.00	\$3,578.91
6066321	Sutton Hill High Service Area	\$550.00	\$0.00	(\$550.00)	\$0.00	\$0.00
6066325	Bear Hill Reservoir 2005	\$22,900.00	\$0.00	\$0.00	\$0.00	\$22,900.00
6066328	Water Main Rehab 2005	\$1,825.53	\$0.00	\$0.00	\$0.00	\$1,825.53
6066329	Sutton Hill Service Area	\$799.22	\$0.00	(\$799.22)	\$0.00	\$0.00
6066331	Sutton Hill Water Tanks	\$16,000.00	\$0.00	\$0.00	\$0.00	\$16,000.00
6066332	Water Security System 2006	\$46,248.94	\$0.00	\$0.00	\$0.00	\$46,248.94
6066333	Water Security System 2007	\$4,354.26	\$0.00	(\$4,354.26)	\$0.00	\$0.00
6066334	Water Main Rehab 2007	\$17,335.31	\$0.00	\$0.00	\$0.00	\$17,335.31
6066335	Water Storage Tanks	\$123,390.28	\$0.00	\$0.00	\$0.00	\$123,390.28
6066336	Lake Outlet Structure	\$156,980.42	\$0.00	\$0.00	\$0.00	\$156,980.42
6066337	Meter Replacement Program	\$117,374.22	\$0.00	(\$58,275.09)	\$0.00	\$59,099.13
6066339	Water Main Rehab - 2008	\$56,728.65	\$0.00	\$0.00	\$0.00	\$56,728.65
6066341	Truck - Compressor	\$29.00	\$0.00	(\$29.00)	\$0.00	\$0.00
6066342	Pick up Truck - 2009	\$561.00	\$0.00	(\$561.00)	\$0.00	\$0.00
6066343	Water Main Rehab - 2009	\$461,343.51	\$0.00	(\$360,022.79)	\$0.00	\$101,320.72
6066344	Foxwood Booster Pumping	\$26,387.54	\$0.00	(\$5,686.74)	\$0.00	\$20,700.80
6066345	Bear Hill Booster Pump Station	\$1,168,398.66	\$0.00	(\$595,591.05)	\$0.00	\$572,807.61
6066346	Rosemont Booster Pump	\$340,200.00	\$0.00	(\$2,125.00)	\$0.00	\$338,075.00
6066347	Equipment - 4 WD Vehicle	\$3,207.52	\$0.00	(\$3,207.52)	\$0.00	\$0.00
6066348	Meter Replacement - 2011	\$0.00	\$225,000.00	(\$2,144.90)	\$0.00	\$222,855.10
<b>Total Water Funds</b>		<b>\$2,910,203.66</b>	<b>\$225,000.00</b>	<b>(\$1,060,111.59)</b>	<b>\$0.00</b>	<b>\$2,075,092.07</b>

**SEWER**

6076201	Sewer System Improvements	\$3,721.84	\$0.00	\$1,600.00	\$0.00	\$5,321.84
6076202	East Side Interceptor	\$27,424.62	\$0.00	\$0.00	\$0.00	\$27,424.62
6076203	Sewer Sys Ext Phase IVA	\$12,034.11	\$0.00	(\$6,106.70)	\$0.00	\$5,927.41
6076206	Sewer Sys Ext In Watershed	\$50,855.61	\$0.00	(\$19,941.95)	\$0.00	\$30,913.66
6076208	Sewer Ext Gr. Pond	(\$69,187.34)	\$0.00	\$0.00	\$0.00	(\$69,187.34)
6076209	Angus Pump	\$1,945.00	\$0.00	\$0.00	\$0.00	\$1,945.00
6076210	Sutton St Sewer	\$0.01	\$0.00	\$0.00	\$0.00	\$0.01
6076212	Sewer Gpr III	\$13,283.58	\$0.00	\$0.00	\$0.00	\$13,283.58
6076213	N Main Street Sewer	\$4,581.40	\$0.00	\$0.00	\$0.00	\$4,581.40
6076214	Extending Sewers	(\$22,250.22)	\$0.00	\$0.00	\$0.00	(\$22,250.22)
6076215	Pump Station Imp	\$838.45	\$0.00	\$0.00	\$0.00	\$838.45

**TOWN OF NORTH ANDOVER**  
**CAPITAL PROJECT FUND BALANCES as of 03/31/11**

Fiscal Year: 2010-2011

Month: March  
Year: 2011

<u>Fund</u>	<u>Description</u>	<u>Beginning Balance</u>	<u>Revenue</u>	<u>Expense</u>	<u>Transfers</u>	<u>Fund Balance</u>
6076216	Sewer Sys Improv	\$36,401.78	\$0.00	(\$9,698.64)	\$0.00	\$26,703.14
6076218	Sewer Sys Ext Ph 3C	\$128,993.07	\$0.00	\$0.00	\$0.00	\$128,993.07
6076219	West Side Swr	\$479,931.10	\$0.00	(\$52,368.37)	\$0.00	\$427,562.73
6076221	Sewer System Ph III	\$239,367.86	\$0.00	\$0.00	\$0.00	\$239,367.86
6076222	Sewer System Ext Ph IV	\$900.00	\$0.00	\$0.00	\$0.00	\$900.00
6076223	East Side Sewer Replacement	\$897.94	\$0.00	\$0.00	\$0.00	\$897.94
6076224	Johnson Circle Pump Station 2	\$4,740.00	\$0.00	\$0.00	\$0.00	\$4,740.00
6076225	1 Ton Truck	\$1,597.00	\$0.00	\$0.00	\$0.00	\$1,597.00
6076226	New Bonny Lane Pump Station	\$19,240.00	\$0.00	\$0.00	\$0.00	\$19,240.00
6076227	Sewer Ext Phase 4D	\$147,160.47	\$0.00	\$0.00	\$0.00	\$147,160.47
6076228	Sewer Improv	\$9,787.41	\$0.00	\$0.00	\$0.00	\$9,787.41
6076230	Waverly Road Relief Sewer Main	\$2,736,400.83	\$0.00	(\$1,081,128.72)	\$0.00	\$1,655,272.11
6076232	East Side Trunk Sewer - 2009	\$715,455.40	\$0.00	(\$32,675.29)	\$0.00	\$682,780.11
6076233	Sutton Street Sewer Improvements	\$0.00	\$495,000.00	\$0.00	\$0.00	\$495,000.00
<b>Total Sewer Funds</b>		<b>\$4,544,119.92</b>	<b>\$495,000.00</b>	<b>(\$1,200,319.67)</b>	<b>\$0.00</b>	<b>\$3,838,800.25</b>
<b>STEVENS ESTATE</b>						
6126501	Landscape Phase III	\$2,394.09	\$0.00	\$0.00	\$0.00	\$2,394.09
6126502	Bldg And Grounds Improvements	\$17,456.61	\$0.00	(\$6,008.50)	\$0.00	\$11,448.11
<b>Total Stevens Estate Funds</b>		<b>\$19,850.70</b>	<b>\$0.00</b>	<b>(\$6,008.50)</b>	<b>\$0.00</b>	<b>\$13,842.20</b>
<b>Total All Funds</b>		<b>\$10,373,838.04</b>	<b>\$5,778,644.18</b>	<b>(\$6,844,980.31)</b>	<b>\$0.00</b>	<b>\$9,307,501.91</b>